2023 Annual Implementation Plan

for improving student outcomes

Murtoa College (1549)



Submitted for review by Bec Carter (School Principal) on 17 February, 2023 at 05:01 PM Endorsed by Therese Allen (Senior Education Improvement Leader) on 19 February, 2023 at 05:36 PM Endorsed by David Goodin (School Council President) on 08 May, 2023 at 05:18 PM

Self-evaluation Summary - 2023

	FISO 2.0 Dimensions	Self-evaluation Level
Teaching and Learning	Documented teaching and learning program based on the Victorian Curriculum and senior secondary pathways, incorporating extra- curricula programs Use of common and subject-specific high impact teaching and	Evolving
	learning strategies as part of a shared and responsive teaching and learning model implemented through positive and supportive student- staff relationships	

Assessment	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in schools and classrooms.	Evolving
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on student learning growth, attainment and wellbeing capabilities	

Leadership	The strategic direction and deployment of resources to create and reflect shared goals and values; high expectations; and a positive, safe and orderly learning environment	Evolving
	Shared development of a culture of respect and collaboration with positive and supportive relationships between students and staff at the core	

Engagement	families/carers, communities, and organisations to strengthen students' participation and engagement in school	Emerging
	Activation of student voice and agency, including in leadership and learning, to strengthen students' participation and engagement in school	

Support	Responsive, tiered and contextualised approaches and strong relationships to support student learning, wellbeing and inclusion	
	Effective use of resources and active partnerships with families/carers, specialist providers and community organisations to provide responsive support to students	Evolving

Enter your reflective comments	 The staff and leadership groups were generally coordinated in their feedback and able to identify successes and challenges within the current school culture. Staff generally operate functionally in isolation, however the need for collaboration of resources, assessment and pedagogical approaches in the classroom was a resounding focus for 2023. Student engagement and wellbeing needs to be linked with learning through the use of student voice and feedback in the classrooms, as a lack of student voice is leaving students unmotivated and aimless in many of their classes.
	classrooms, as a lack of student voice is leaving students unmotivated and aimless in many of their classes.

	- School structures need to be rigidly put in place to give teachers the opportunity to work collaboratively, as it will not happen organically.
Considerations for 2023	Student Learning Continued PD on data analysis to inform teaching. Renewed focus on Instructional Model - GENAR. Was not a focus in 2022. PLCs need to be renewed. Focus on student learning again (wellbeing was a focus, staff did not respond well) More staff collaboration and cross-marking, co-construction (staff and students) of assessments/learning goals etc Focus on use and understanding of learning goals to inform and build learner confidence Student wellbeing Student behaviour. Anecdotally no decline, but obvious in AtoSS data and breakdown of behaviour management procedures. Need to review "STEPS' process with increased focus on incorporating Berry Street Trauma Informed practices. A review in Student wellbeing team (with students and community input necessary). Engagement of community a priority area. establishing connections with parents and carers, collaborations with local businesses and organisations. Student wellbeing team - need to review the student engagement / attendance policy. Define roles within wellbeing team more clearly and establish expected procedures. Other: Transition 6>7. "7Engage program" - Collapse 7A/B for literacy and numeracy. Add in Primary teacher for greater breadth of teacher pedagogy and expertise. Also reduce transition issues - multiple classrooms, many teachers, different expectations etc.
Documents that support this plan	FISO 2 SELF EVAL - DATA SETS.docx (0.02 MB)

SSP Goals Targets and KIS

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
Target 1.1	Support for the 2023 Priorities
Key Improvement Strategy 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Key Improvement Strategy 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.	Yes	Support for the 2023 Priorities	LearningTo aim for each student's average 2023 PAT-M and PAT-R result to exceed the average of their 2022 average PAT-M and PAT-R result.To meet or exceed targets of 75% of students at or above benchmark growth in NAPLAN writing and numeracy and 80% of students at or above benchmark growth in reading. To aim for a median study score between 28 and 29 from the aggregated VCE studies.EngagementTo decrease the percentage of Foundation to year 6 students with 20 or more days absent from 40% to 31% (2021 levels)To decrease the percentage of Year 7 to 12 students with 20 or more days absent from 44% to 35% (2021 levels)To aim for Student voice and Agency Year 4-12 to be at or exceed Similar Schools levels in 2023 (49%>54%)To aim for Student voice and Agency Year 7-9 to be at or exceed State levels in 2023 (34%>38%)Wellbeing To increase Setting learning goals & self regulation (4-12) to meet or exceed State levels in 2023 (56>65%) Percentage positive endorsement (4-12) of student sense of confidence will increase to meet or exceed State levels in 2023 (59%>63%)Percentage positive endorsement (4-12) of effective

classroom behaviour will increase to meet or exceed State levels in 2023 (57%>62%)

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Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 1.a Priority 2023 Dimension	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy	Yes

KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise available resources to support students' wellbeing and mental health, especially the most vulnerable	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	Please leave this field empty. Schools are not required to provide a rationale as this is in line	e with system priorities for 2023.

Define Actions, Outcomes and Activities

2023 Priorities Goal In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing through the 2023 Priorities Goal, a learning Key Improvement Strategy and a wellbeing Key Improvement Strategy.
Learning To aim for each student's average 2023 PAT-M and PAT-R result to exceed the average of their 2022 average PAT-M and PAT-R result. To meet or exceed targets of 75% of students at or above benchmark growth in NAPLAN writing and numeracy and 80% of students at or above benchmark growth in reading. To aim for a median study score between 28 and 29 from the aggregated VCE studies. Engagement To decrease the percentage of Foundation to year 6 students with 20 or more days absent from 40% to 31% (2021 levels) To decrease the percentage of Year 7 to 12 students with 20 or more days absent from 44% to 35% (2021 levels) To aim for Student voice and Agency Year 4-12 to be at or exceed Similar Schools levels in 2023 (49%>54%) To aim for Student voice and Agency Year 7-9 to be at or exceed State levels in 2023 (34%>38%) Wellbeing To increase Setting learning goals & self regulation (4-12) to meet or exceed State levels in 2023 (56>65%)
Percentage positive endorsement (4-12) of student sense of confidence will increase to meet or exceed State levels in 2023 (59%>63%) Percentage positive endorsement (4-12) of effective classroom behaviour will increase to meet or exceed State levels in 2023 (57%>62%)
Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Ensure staff have the resources and capability to implement and analyse diagnostic data from multiple data sources. Staff will be expected to use this range of diagnostic assessments to prioritise students for intervention and acceleration programs. Re-establish PLCs that are focused on the academic learning needs of students (particularly in Numeracy), developing collaborative culture and sharing collective responsibility.

	Teachers who need extra support to scaffold their students' numeracy capability can look to the Numeracy Learning Progressions for extra support. The Numeracy Learning Progressions will be explicitly analysed by staff, and Numeracy learning goals will accompany each lesson plan for each unit of work. Staff will draw from the Numeracy Improvement Guide For School Leaders (DET) to guide this process. Curriculum documentation for units of work will include explicit learning goals (particularly in Numeracy), written in plain language for students and parents, and these documents will be uploaded and updated regularly on the Xuno portal so that the school community is aware of what is being taught in each class.
Outcomes	Students with below standard results diagnosed by NAPLAN and PAT to be prioritised for TLI beginning 2022. Students with a below standard result with a mid-year 2023 result below 2022 average prioritised for TLI intervention mid 2023. Numeracy teachers to construct learning goals with Year 5, Year 7 and Year 9 students. Teachers will explicitly teach summary and review skills relative to the numeracy goals. By the end of 2023 Year 9 students will independently monitor and review their goals using learning continuum developmental rubrics (LCDR). Year 7 numeracy and literacy teachers to utilise planning and PLC time to construct data-walls to consistently monitor and evaluate student progress towards year 7 benchmarks.
Success Indicators	Early Indicators: Numeracy LA to determine learning goals for target cohorts and explicitly instruct students on their use and purpose in the classroom. Students will begin to compare their own progress with the learning goals. PAT results analysed for growth and to determine students for intervention. Staff survey to determine clarity of PLC purpose and contribution towards AIP actions. Relevant PLCs establishing data-walls for target cohorts using diagnostic data. Staff showing evidence of applying the inquiry cycle to their PLC process, with tangible impact on classroom actions. All VCE staff utilising prior results from VASS (assessment summaries, grade distribution, longitudinal reports). VCE staff incorporating elements from actions (learning goals, data analysis, staff collaboration and student feedback) into their VCE teaching practice. Late Indicators: PAT results used to monitor and reflect on progress and set targets for 2024. Inquiry cycle embedded in PLC process, staff having completed more than one inquiry cycle for the year. Data wall practice embedded for Year 7 engage program and serving as an exemplar for 2024.

Year 9 students capable of ha feedback in English and Math	ning purpose and effectiveness of aving teacher-student conferences s classes. towards achievable and realistic t	applicable to learning		
Activities and Milestones	People Responsible	Is this a PL Priority	When	Funding Streams
Proactive gap analysis of current assessment and feedback processes and products in the school.	 ✓ Leadership Team ✓ PLC Leaders ✓ Teacher(s) 	✓ PLP Priority	from: Term 1 to: Term 2	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Develop staff collective efficacy in PLC meetings to make the inquiry cycle meaningful and achievable.	 ✓ Leadership Team ✓ PLC Leaders ✓ Teacher(s) 	✓ PLP Priority	from: Term 1 to: Term 4	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which

				may include DET funded or free items
Improve student attendance and engagement by training staff to develop, implement and measure the efficacy of personalised interventions at each student's point of need, particularly in the areas of Literacy and numeracy, so as to grow student learning confidence at their point of need.	 ✓ Leadership Team ✓ Learning Specialist(s) 	☑ PLP Priority	from: Term 1 to: Term 4	 \$150,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Implement and design common assessments in the literacy and numeracy areas, and present this data on PLC data walls for staff to use to inform their planning.	 ☑ Data Leader ☑ Leadership Team ☑ Literacy Leader ☑ Numeracy Leader ☑ Numeracy Support 	✓ PLP Priority	from: Term 2 to: Term 4	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Plan for regular staff surveys to analyse the progress of PLC groups.	 ✓ Assistant Principal ✓ Leadership Team 	☑ PLP Priority	from: Term 1	\$0.00

		 ✓ Learning Specialist(s) ✓ PLC Leaders ✓ School Improvement Team ✓ Teacher(s) 		to: Term 4	 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
KIS 1.b Priority 2023 Dimension	Wellbeing - Effectively mobilise a	vailable resources to support studer	nts' wellbeing and	mental health, especia	lly the most vulnerable
Actions	Plans (SSP), and Tier 2 supports Strengthen Tier 1 supports and le	e process to identify 'at risk' student eadership structure to improve stude hers to adapt and embed teaching a	ent WB outcomes.		
Outcomes	Use the PLC teams process and practices. Be consistent in their approach to BSEM trauma training strategies. Leaders will develop and educate Teachers are aware of SSPs and	ent opportunities for staff to model a to help them to reflect, revise, chang the implementation of the BSEM tra- e staff on a whole school implementa regularly implementing adjustments ce is sought and considered when ir	ge and embed the auma training stra ation of BSEM s to support stude	e practices into their tea ategies and share a con ent wellbeing and learnir	ching and learning nmon understanding of ng.
Success Indicators	ů li	e policy will be being reviewed with a college will be regularly engaging v			ing and attendance

	matters. This will be supported through newsletter and other communication channels. Consistent processes for parental contact will be established and being implemented Student attendance achievements will be acknowledged and rewarded Late Indicators: Attendance data has improved to the targeted level. Improved correspondence with staff can be measured through parent survey results. Social media and website engagement is measurably improved. Protocols firmly established for parent/teacher communication regarding achievements in class.				
Activities and Milestones		People Responsible	Is this a PL Priority	When	Funding Streams
Steps - Behaviour Management re Engage students and families in p Professional learning - BSEM prof how it embeds within the steps pro Teaching staff will apply STEPs pr shared focus on wellbeing support intervention/discipline)	rocess essional learning (wellbeing) and ocess ocess more consistently with a	☑ All Staff	✓ PLP Priority	from: Term 1 to: Term 4	 \$10,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
BSEM Whole school implementati	on - leadership PL	☑ Leadership Team	PLP Priority	from: Term 1 to: Term 4	\$10,000.00 ☑ Equity funding will be used

				 Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Establish whole school routines - Welcome, start of school, class routines to build consistency and regulation for student learning	☑ Teacher(s)	PLP Priority	from: Term 2 to: Term 4	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
Refine the use of Xuno to support staff to access SSP/IEPs in a more intuitive way (Xuno Beta) How to guides and PD to support staff to access and implement SSP adjustments	 ✓ Leadership Team ✓ Teacher(s) 	✓ PLP Priority	from: Term 1 to: Term 4	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which

				may include DET funded or free items
Implement dedicated YL team meetings to discuss Students at risk and SSPs	 ✓ Leadership Team ✓ Leading Teacher(s) ✓ Teacher(s) 	✓ PLP Priority	from: Term 1 to: Term 4	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items
The college will evaluate and refine the student engagement and attendance policies.	 ✓ Assistant Principal ✓ Leadership Team ✓ Leading Teacher(s) ✓ Principal 	✓ PLP Priority	from: Term 1 to: Term 4	 \$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental Health Menu items will be used which may include DET funded or free items

Funding Planner

Summary of Budget and Allocated Funding

Summary of Budget	School's total funding (\$)	Funding Allocated in activities (\$)	Still available/shortfall
Equity Funding	\$319,377.81	\$299,377.81	\$20,000.00
Disability Inclusion Tier 2 Funding	\$0.00	\$0.00	\$0.00
Schools Mental Health Fund and Menu	\$37,153.20	\$37,153.20	\$0.00
Total	\$356,531.01	\$336,531.01	\$20,000.00

Activities and Milestones – Total Budget

Activities and Milestones	Budget
Improve student attendance and engagement by training staff to develop, implement and measure the efficacy of personalised interventions at each student's point of need, particularly in the areas of Literacy and numeracy, so as to grow student learning confidence at their point of need.	\$150,000.00
Steps - Behaviour Management refinement Engage students and families in process Professional learning - BSEM professional learning (wellbeing) and how it embeds within the steps process Teaching staff will apply STEPs process more consistently with a shared focus on wellbeing supports (not just behavioural intervention/discipline)	\$10,000.00
BSEM Whole school implementation - leadership PL	\$10,000.00
Totals	\$170,000.00

Activities and Milestones - Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Improve student attendance and engagement by training staff to develop, implement and measure the efficacy of personalised interventions at each student's point of need, particularly in the areas of Literacy and numeracy, so as to grow student learning confidence at their point of need.	from: Term 1 to: Term 4	\$279,377.81	☑ School-based staffing
Steps - Behaviour Management refinement Engage students and families in process Professional learning - BSEM professional learning (wellbeing) and how it embeds within the steps process Teaching staff will apply STEPs process more consistently with a shared focus on wellbeing supports (not just behavioural intervention/discipline)	from: Term 1 to: Term 4	\$10,000.00	School-based staffing
BSEM Whole school implementation - leadership PL	from: Term 1 to: Term 4	\$10,000.00	☑ Teaching and learning programs and resources
Totals		\$299,377.81	

Activities and Milestones - Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Activities and Milestones - Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
BSEM Whole school implementation - leadership PL	from: Term 1 to: Term 4	\$37,153.20	☑ Berry Street Education Model (BSEM)
Totals		\$37,153.20	

Additional Funding Planner – Total Budget

Activities and Milestones	Budget
Totals	\$0.00

Additional Funding Planner – Equity Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Disability Inclusion Funding

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and Milestones	When	Funding allocated (\$)	Category
Totals		\$0.00	

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Proactive gap analysis of current assessment and feedback processes and products in the school.	 ✓ Leadership Team ✓ PLC Leaders ✓ Teacher(s) 	from: Term 1 to: Term 2	 Planning Design of formative assessments Collaborative Inquiry/Action Research team 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	✓ Internal staff	☑ On-site
Develop staff collective efficacy in PLC meetings to make the inquiry cycle meaningful and achievable.	 ✓ Leadership Team ✓ PLC Leaders ✓ Teacher(s) 	from: Term 1 to: Term 4	✓ Formalised PLC/PLTs	 Formal School Meeting / Internal Professional Learning Sessions Communities of Practice PLC/PLT Meeting 	 PLC Initiative Teaching partners Leadership partners School improvement partnerships Internal staff 	☑ On-site
Improve student attendance and engagement by training staff to develop, implement and measure the efficacy of personalised interventions at each student's point of need, particularly in the areas of Literacy and numeracy, so as to grow student learning confidence at their point of need.	 ✓ Leadership Team ✓ Learning Specialist(s) 	from: Term 1 to: Term 4	 Collaborative Inquiry/Action Research team Individualised Reflection Student voice, including input and feedback 	 Formal School Meeting / Internal Professional Learning Sessions Network Professional Learning Communities of Practice PLC/PLT Meeting Area Principal Forums 	 Primary Mathematics and Science specialists PLC Initiative School improvement partnerships MYLNS initiative professional learning Numeracy leader MYLYNS Network teacher 	☑ On-site

Implement and design common assessments in the literacy and numeracy areas, and present this data on PLC data walls for staff to use to inform their planning.	 Data Leader Leadership Team Literacy Leader Numeracy Leader Numeracy Support 	from: Term 2 to: Term 4	 Planning Design of formative assessments Moderated assessment of student learning 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	 Internal staff Learning Specialist Practice Principles for Excellence in Teaching and Learning High Impact Teaching Strategies (HITS) 	☑ On-site
Plan for regular staff surveys to analyse the progress of PLC groups.	 Assistant Principal Leadership Team Learning Specialist(s) PLC Leaders School Improvement Team Teacher(s) 	from: Term 1 to: Term 4	 Planning Collaborative Inquiry/Action Research team Individualised Reflection 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	 ✓ PLC Initiative ✓ Internal staff 	☑ On-site
Steps - Behaviour Management refinement Engage students and families in process Professional learning - BSEM	☑ All Staff	from: Term 1 to: Term 4	 Collaborative Inquiry/Action Research team Formalised PLC/PLTs 	 Formal School Meeting / Internal Professional Learning Sessions Communities of Practice 	 ✓ PLC Initiative ✓ School improvement partnerships 	☑ On-site

professional learning (wellbeing) and how it embeds within the steps process Teaching staff will apply STEPs process more consistently with a shared focus on wellbeing supports (not just behavioural intervention/discipline)			✓ Individualised Reflection	PLC/PLT Meeting	☑ Internal staff	
BSEM Whole school implementation - leadership PL	☑ Leadership Team	from: Term 1 to: Term 4	☑ Collaborative Inquiry/Action Research team	 ✓ Network Professional Learning ✓ Communities of Practice 	✓ PLC Initiative✓ Internal staff	☑ On-site
Establish whole school routines - Welcome, start of school, class routines to build consistency and regulation for student learning	☑ Teacher(s)	from: Term 2 to: Term 4	 Preparation Collaborative Inquiry/Action Research team Peer observation including feedback and reflection 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	☑ Internal staff	Ø On-site
Refine the use of Xuno to support staff to access SSP/IEPs in a more intuitive way (Xuno Beta) How to guides and PD to support staff to access and implement SSP adjustments	 ✓ Leadership Team ✓ Teacher(s) 	from: Term 1 to: Term 4	 Collaborative Inquiry/Action Research team Formalised PLC/PLTs Student voice, including input and feedback 	 ☑ Formal School Meeting / Internal Professional Learning Sessions ☑ PLC/PLT Meeting 	☑ Internal staff	☑ On-site

Implement dedicated YL team meetings to discuss Students at risk and SSPs	 ✓ Leadership Team ✓ Leading Teacher(s) ✓ Teacher(s) 	from: Term 1 to: Term 4	 Collaborative Inquiry/Action Research team Individualised Reflection Student voice, including input and feedback 	PLC/PLT Meeting	☑ Internal staff	☑ On-site
The college will evaluate and refine the student engagement and attendance policies.	 Assistant Principal Leadership Team Leading Teacher(s) Principal 	from: Term 1 to: Term 4	 Formalised PLC/PLTs Individualised Reflection Student voice, including input and feedback 	 Formal School Meeting / Internal Professional Learning Sessions Communities of Practice PLC/PLT Meeting 	 Leadership partners School improvement partnerships Internal staff Lookout Centre/Designated Teacher 	☑ On-site